## CITY OF REDMOND RESOLUTION NO. 1370

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF REDMOND, WASHINGTON, UPDATING THE REDMOND COMMUNITY INDICATORS PROGRAM

WHEREAS, the City Council adopted the Redmond Community Indicators Program with Resolution 1216 on November 15, 2005; and

WHEREAS, the City of Redmond has published annual Redmond Community Indicators Reports each year starting in 2006; and

WHEREAS, the City Council completed a significant update to the Redmond Comprehensive Plan on December 6, 2011; and

WHEREAS, policy PI-25 in the Participation, Implementation, and Evaluation Element of the Comprehensive Plan directs the City to establish a program for measuring the effectiveness of the Comprehensive Plan and to report annually on progress toward carrying-out the Comprehensive Plan; and

WHEREAS, policy PI-26 in the same element of the Comprehensive Plan directs the City to report on progress toward achieving short-, medium-, and long-range priorities needed to carry out the Plan; and

WHEREAS, the Redmond Community Indicators Program is designed to implement policies PI-25 and PI-26 of the Comprehensive Plan; and

WHEREAS, the Planning Commission held a public hearing on November 9, 2011, to gather public testimony related to the proposed update; and

WHEREAS, the Planning Commission voted unanimously to recommend the proposed update for adoption on November 9, 2011; and

WHEREAS, the City Council has studied the Planning Commission's recommendation during November and December 2011; and

WHEREAS, the City Council desires to update the Redmond Community Indicators Program as described in Exhibits 1 and 2, attached hereto and incorporated herein as if set forth in full.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF REDMOND, WASHINGTON, HEREBY RESOLVES AS FOLLOWS:

Section 1. Redmond Community Indicators Program

Updated. The City Council adopts the updates to the Redmond

Community Indicators Program, as recommended by the Planning

Commission and as shown in Exhibits 1 and 2.

Section 2. The City of Redmond Technical Committee is given the authority to amend the Redmond Community Indicators Program provided any amendments are consistent with the Comprehensive Plan.

ADOPTED by the Redmond City Council this 6th day of December, 2011.

APPROVED:

ATTEST:

(SEAL)

FILED WITH THE CITY CLERK:

PASSED BY THE CITY COUNCIL:

EFFECTIVE DATE:

RESOLUTION NO. 1370

November 23, 2011 December 6, 2011

December 6, 2011

**Exhibit 1: Recommended Indicators (Existing and New)** 

| Measure                                    | Measure Defined  | Target | Target<br>Year | Report<br>Frequency | Data<br>Source(s)                | City Role   | Sustainability<br>Link |
|--|--|--------|----------------|---------------------|----------------------------------|-------------|------------------------|
|  |  | Cons   | erve           |                     |                                  |             | · .                    |
| Environ-<br>mentally<br>Sensitive<br>Urban | Percentage of new non-residential construction and major renovations (> 5,000 sq. ft.) constructed to LEED Gold or equivalent standards.   | 25%    | 2012           | 1 year              | Planning<br>Department           | Indirect    | Environment<br>Economy |
| Development                                | Percentage of new residential construction constructed to King County BuiltGreen 4-Star or equivalent standards.   |        |                |                     |                                  |             |                        |
|  | Percentage of public projects constructed to LEED Gold or equivalent standards.  | 100%   |                |                     |                                  |             |                        |
| Stream Health                              | Percentage of representative stream sampling sites with a water quality index score greater than 40.  Percentage of twelve significant streams with a B-IBI score of 35 or greater | n/a    | n/a            | 1 year              | Natural<br>Resources<br>Division | Indirect    | Environment            |
| Water<br>Consumption                       | Rolling three-year average of millions of cubic feet consumed by customers within City limits.   | 280    | 2012           | 1 year              | Water Utility                    | Significant | Environment<br>Economy |
| Waste and<br>Recycling                     | Pounds of waste (garbage + recycling) per single-family customer per week.   | 50     | 2020           | 1 year              | Natural<br>Resources             | Significant | Environment<br>Economy |
|  | Percentage of single-family waste stream that is recycled materials.   | n/a    | n/a            | 1 year              | Division                         |             |                        |
| Achieved vs.<br>Allowed<br>Density         | Ratio of achieved to allowed residential density, using gross density, for single-family, multi-family, and mixed-use zones.   | n/a    | n/a            | 5 years             | Planning<br>Department           | Significant | Environment<br>Economy |

| Measure    | Measure Defined                                | Target | Target<br>Year | Report<br>Frequency | Data<br>Source(s) | City Role   | Sustainability<br>Link |
|------------|--|--------|----------------|---------------------|-------------------|-------------|------------------------|
|            |  | Chare  | acter          |                     |                   |             |                        |
| Access to  | Park acres per thousand people citywide.       | 6.5    | n/a            | 5 years             | Parks             | Direct      | Environment            |
| Parks and  | Neighborhood park acres per thousand           | 1      |                |                     | Department        |             | Economy                |
| Trails     | people by neighborhood                         |        |                |                     |                   |             | Social equity          |
|            | Trail miles per thousand people citywide       | 0.35   |                |                     |                   |             |                        |
| Crime      | Number of violent crimes (crimes against       | n/a    | n/a            | 1 year              | Police            | Significant | Economy                |
| Statistics | persons) and quantity of selected property     |        |                |                     | Department        |             |                        |
|            | crimes (auto theft, auto prowl, and identity   |        |                |                     |                   |             |                        |
|            | theft).  | _      |                | J                   |                   |             |                        |
| Crime      | Proportion of selected crimes where            |        |                |                     |                   | Indirect    |                        |
| Clearance  | investigation results in arrest and charging   |        |                |                     |                   |             |                        |
| Rate       | of a suspect.                                  |        |                | _                   |                   | <u></u>     |                        |
| Fire and   | Percentage of calls responded to in under      | 90%    | n/a            | 1 year              | Police and        | Significant | Economy                |
| Emergency  | six minutes (measures travel time until first  |        |                |                     | Fire              |             |                        |
| Medical    | unit responds, calls in Redmond only)          |        |                |                     | Departments       |             |                        |
| Response   |  |        |                | ]                   |                   |             |                        |
| Times      |  |        |                |                     |                   |             |                        |
| Fire       | Fires spreading beyond the room of origin      | 0      | n/a            | 1 year              | Fire              | Indirect    | Economy                |
| Prevention | in structures with sprinklers.                 |        |                |                     | Department        |             |                        |
| Statistics | Fire investigation reports for fires involving |        |                |                     |                   |             |                        |
|            | death, injury, or damage over \$10,000.        |        |                |                     |                   |             |                        |
|            | Percentage of inspectable occupancies          | 100%   |                |                     |                   | Significant |                        |
|            | inspected during an inspection cycle for fire  | 1      | 1              | }                   |                   |             |                        |
|            | safety through the prevention and              |        |                |                     |                   |             |                        |
|            | operations inspection programs.                |        |                |                     |                   |             |                        |
| Graduation | Percent of students graduating at Redmond      | n/a    | n/a            | 1 year              | Lake              | Indirect    | Economy                |
| Rates      | High School and in the Lake Washington         |        |                |                     | Washington        |             | Social equity          |
|            | School District, as measured by the School     |        |                |                     | School            |             |                        |
|            | District.                                      |        |                |                     | District          |             |                        |
|            |  |        |                | :                   |                   |             |                        |
|            |  |        |                |                     |                   |             |                        |

| Measure  | Measure Defined   | Target    | Target<br>Year         | Report<br>Frequency | Data<br>Source(s)                                      | City Role | Sustainability<br>Link                  |
|--|---|-----------|------------------------|---------------------|--|-----------|---|
| Street Trees                                       | Number of street trees per arterial street mile.  | n/a       | n/a                    | 2 years             | Parks and Finance and Information Services Departments | Direct    | Environment                             |
|  |   | Choic     | es                     |                     |  |           |   |
| Housing<br>Choice                                  | Number of single-family housing units permitted, by size  | n/a       | n/a                    | 1 year              | Planning<br>Department                                 | Indirect  | Environment<br>Economy<br>Social equity |
|  | Number of housing units permitted between 2001 and 2022. (Will move to 2006-31 target when affordable targets for same period are established)  | 9,083     | 2022                   |                     | A Regional<br>Coalition for<br>Housing                 |           |   |
|  | Number of units permitted in the following categories: cottages, accessory dwelling units, single-family attached, size-limited, senior housing (55+), mixed-use, or as otherwise allowed through the Innovative Housing Ordinance. |           | Planning<br>Department |                     |  |           |   |
| Housing<br>Affordability                           | Number of homes constructed through inclusionary zoning provisions.   | n/a       | n/a                    | 1 year              | Planning<br>Department                                 | Indirect  | Economy<br>Social equity                |
|  | Number of moderate-income and low-income affordable homes permitted between 2001 and 2022. (NEW!) (Will move to 2006-31 targets when established)   | 3,723     | 2022                   |                     | A Regional<br>Coalition for<br>Housing                 |           |   |
|  | Percentage of households that are cost-<br>burdened or severely cost-burdened.<br>(NEW!)  | n/a       | n/a                    |                     |  |           |   |
| Land Capacity<br>vs. Growth<br>Planning<br>Targets | Surplus or deficit of land capacity to accommodate planned residential and employment growth through 2030   | 0 deficit | 2030                   | 5 years             | Planning<br>Department                                 | Direct    | Environment<br>Economy<br>Social equity |

| Measure                                  | Measure Defined   | Target | Target<br>Year | Report<br>Frequency | Data<br>Source(s)                      | City Role   | Sustainability<br>Link                  |
|--|---|--------|----------------|---------------------|--|-------------|---|
| Access to Convenience Goods and Services | Percentage of homes within one-half mile of a retail or service store that serves daily or weekly needs.                              | n/a    | n/a            | 5 years             | Planning<br>Department                 | Significant | Economy<br>Social equity                |
| Access to<br>Transit                     | Percentage of homes within one-quarter mile of a transit stop.  | n/a    | n/a            | 5 years             | Planning<br>Department                 | Significant | Environment<br>Economy<br>Social equity |
| Residents per<br>Employee                | Ratio of number of residents to number of jobs in Redmond.  | n/a    | n/a            | 1 year              | Planning<br>Department                 | Significant | Environment<br>Economy<br>Social equity |
| Housing Trust<br>Fund                    | City's biennial contribution to the Housing Trust Fund.   | n/a    | n/a            | 2 years             | Planning<br>Department                 | Direct      | Environment<br>Economy                  |
|  | Number of units constructed on the Eastside using Housing Trust Fund dollars.   |        |                |                     | A Regional<br>Coalition for<br>Housing | Indirect    | Social equity                           |
|  | •   | Cen    | ters           |                     |  | -           |   |
| Proportion of<br>Growth in<br>Centers    | Ratio of proportion of dwellings and commercial floor area permitted in centers to amount expected given growth allocation forecasts. | 1.0    | n/a            | 1 year              | Planning<br>Department                 | Significant | Environment<br>Economy                  |
| Centers<br>Investment                    | Ratio of dollars expended on CIP projects in urban centers to expected costs per adopted budget documents.                            | 1.0    | n/a            | 1 year              | Public Works<br>Department             | Direct      | Environment<br>Economy<br>Social equity |
|  | Percentage of urban center initiatives identified in two-year budget that are complete. (NEW!)  | 80%    | 2012           |                     | Planning<br>Department                 |             |   |
| Centers<br>Employment                    | Employment in Downtown and Overlake urban centers.  | n/a    | n/a            | 1 year              | Puget Sound<br>Regional<br>Council     | Indirect    | Environment<br>Economy                  |

| Measure                            | Measure Defined   | Target  | Target<br>Year | Report<br>Frequency | Data<br>Source(s)  | City Role   | Sustainability<br>Link   |
|------------------------------------|---|---------|----------------|---------------------|--|-------------|--------------------------|
|                                    |   | Comm    |                |                     |  |             |                          |
| Share of<br>Regional<br>Employment | Percentage of jobs in four-county region that are located in Redmond.   | n/a     | n/a            | 1 year              | PSRC   | Significant | Environment<br>Economy   |
| Licensed<br>Businesses             | Number of businesses licensed in Redmond in the categories of retail, restaurants, tourism, services, high-technology, and manufacturing.  Number of businesses that have held a City of Redmond business license for over seven years. | n/a     | n/a            | 1 year              | Business<br>License<br>Office                            | Indirect    | Economy                  |
| Income and<br>Poverty              | Average (mean) wage per job in Redmond. (NEW!)  Redmond median household income.  | n/a     | n/a            | 1 year              | PSRC<br>U.S. Census                                      | Indirect    | Economy<br>Social equity |
|                                    | Percentage of children living in impoverished households in the Lake Washington School District   |         |                |                     | Bureau   |             | Economy<br>Social equity |
|                                    | Retail sales per capita in Redmond.  Total value of real property in Redmond.  Total payroll generated in Redmond.  |         |                |                     | Finance & IS<br>Department                               | Indirect    | Economy                  |
| Population<br>and<br>Employment    | Number of Redmond residents.  | 78,000  | 2030           | 1 year              | Washington<br>State Office<br>of Financial<br>Management | Indirect    | Environment<br>Economy   |
|                                    | Number of jobs in Redmond.  | 119,000 |                |                     | PSRC   |             |                          |

| Measure                               | Measure Defined   | Target      | Target<br>Year | Report<br>Frequency | Data<br>Source(s)          | City Role   | Sustainability<br>Link                  |
|---------------------------------------|---|-------------|----------------|---------------------|----------------------------|-------------|---|
|                                       |   | Cult        | ure            |                     |                            |             | ₩                                       |
| Community<br>Events                   | Percentage of people responding that they are "satisfied" (or better) with community events such as Derby Days and Redmond Lights                           | 75%         |                | 2 years             | Parks<br>Department        | Significant |   |
| Recreational<br>Program<br>Enrollment | Number of people enrolled in City recreational and cultural programs by age group.  | n/a         | n/a            | 1 year              | Parks<br>Department        | Significant | Social equity                           |
| 4                                     |   | Conne       | ctions         |                     | •                          |             |   |
|                                       | To be evaluated as po   | art of Tran | sportation     | Master Plan         | update                     |             | _                                       |
|                                       |   | Comm        | unity          |                     |                            |             |   |
| Community<br>Engagement               | Percentage of residents reporting that they are satisfied with their engagement in community events, programs and volunteer opportunities in the community. | n/a         | n/a            | 1 year              | Parks<br>Department        | Significant | Social equity                           |
|                                       | Number of participants in neighborhood planning meetings and events, such as committee meetings, open houses, and public forums.                            | n/a         | n/a            | 1 year              | Planning<br>Department     | Significant | Social equity                           |
| Online Permit<br>Services             | Permits issued online as a percentage of permits available to be issued online.   | n/a         | n/a            | 1 year              | Finance & IS<br>Department | Direct      | Environment<br>Economy                  |
| Neighborhood<br>Matching<br>Grants    | Number of matching grants awarded.  Value of matching grants awarded.   | n/a         | n/a            | 1 year              | Planning<br>Department     | Significant | Environment<br>Economy<br>Social equity |
| Annexation                            | Acres remaining in Redmond's potential annexation area  | n/a         | n/a            | 1 year              | Planning<br>Department     | Significant | Environment                             |
| Website<br>Views                      | Number of views of www.redmond.gov.   | n/a         | n/a            | 1 year              | Finance & IS<br>Department | Significant |   |
| Human<br>Services                     | Percentage of human services contractors service providers meeting 90% of contracted performance results. (NEW!)  | 100%        | n/a            | 2 years             | Planning<br>Department     | Indirect    | Social equity                           |

| Measure | Measure Defined  | Target | Target<br>Year | Report<br>Frequency | Data<br>Source(s) | City Role | Sustainability<br>Link |
|---------|--|--------|----------------|---------------------|-------------------|-----------|------------------------|
|         | Number of dollars for human services leveraged from other jurisdictions or organizations per dollar of funding from the City of Redmond (NEW!) | n/a    |                |                     |                   |           | Social equity          |

## **Indicators Deleted**

| Measure  | Measure Defined   | Target | Target Year | Rationale for Deleting  |
|--|---|--------|-------------|---|
| and the state of t | Conserve  |        |             |   |
| Urban Growth Area<br>Expansions  | Acres of land added to urban growth area in Redmond's immediate vicinity.   | n/a    | n/a         | Adds little to the picture of conservation since UGAs are fairly static over time.  |
| Bird Counts at<br>Marymoor Park  | Bird Counts at Marymoor Park  | n/a    | n/a         | Difficult to separate trends from other factors, such as observer experience.   |
| Transfer of<br>Development Rights<br>Program Activity  | Number of Transferable Development Rights transacted through TDR program.   | n/a    | n/a         | This is more a measure of development activity than conservation efforts. There are better measures for development activity. This will be reported for information only. |
| Fish Counts  | Number of spawning Chinook, juvenile sockeye, juvenile Coho, and juvenile Chinook salmon in Bear Creek.   | n/a    | n/a         | Duplicates stream health measures; replaced with measured used in Budgeting by Priorities.  |
|  | Character   | •      |             |   |
| Fire, Police, and EMS Calls for Service.   | Fire, Police, and EMS calls for service normalized by residential and daytime population.   | n/a    | n/a         | Not outcome-oriented; this will be reported for information only.   |
|  | Choices   |        |             |   |
| Demolition of Small<br>Homes   | Number of single-family homes less than 2,000 square feet demolished and replaced with a home at least 3,000 square feet, excluding instances where demolition results in net gain of number of homes (plats, e.g.) | n/a    | n/a         | Choice in size and price is adequately captured by other measures.  |

| Rationale for Deleting   | Target Year   | TagasT      | Measure Defined   | Measure  |
|--|---------------|-------------|---|--|
| Already tracking business license data   | e/u           | e/u         | -9mit-Ilut ee.e4-0 gniyoldma sassanisud to radmuN             | -mulbaM bne -llsm2   |
| in other ways for Budgeting by   |               |             | equivalents (small) and 50-99.99 FTEs (medium).               | səssənisuð bəsis   |
| Priorities.  |               |             |   |  |
| W. F. Carlotte and | <u></u>       |             |   |  |
| -  |               |             | Сотиветсе   |  |
| Replacing with other measures used   | e/u           | e/u         | Total property and sales/use tax collected by the City of     | Tax Receipts   |
| for Budgeting by Priorities.   | -,            |             | Redmond.  | ,,,,-,,,   |
| This is a general indicator of the   | e/u           | e/u         | Vacancy rates for retail, office, and industrial space, by    | Vommercial Vacancy   |
| economy that is adequately captured  |               |             | major market areas, expressed in relationship to              | Rates  |
| by other measures.   |               |             | regional trends.  |  |
| 1,10   |               |             | Culture   |  |
| Difficult to measure; topic adequately   | e/u           | e/u         | Number of people attending City arts performances             | Arts Performances  |
| covered using other measures.  | •             |             | and exhibitions.  | and Exhibits   |
| 2  | - 10          |             | Connections   |  |
| <u> Listen (1987) (j. 1987) (j. 1987)</u> (j. 1987)  | L Lian update | וו ואומצופו | To be evaluated as part of Transportatio                      | and the second s |
| F C  | ,             |             | Community   | 1 112 1 1  |
| Replacing with measured used in  | e/u           | e/u         | Number of volunteers and volunteer hours for Police           | Volunteer Efforts  |
| Budgeting by Priorities dashboard.   |               |             | Department, Parks Department, and Natural Resources           |  |
|  | -/-           |             | Division.   |  |
| Part of broader performance results  | e/u           | e/u         | Description of emergency and transitional housing             | Emergency and  |
| measure that is proposed.  |               |             | needs relative to capacity and related outcome                | gnisuoH lanoitisnaT  |
| Not outcome-oriented.  | e/u           | e/u         | measures  Redmond's per capita contribution to human services | Human Services   |
| MOL DOLCOURS-OLICINCO:   | p./u          | n/u         | in comparison to per capita contributions of other            | Fund Contribution  |
|  |               |             | Eastside cities. Reported every two years.                    |  |
| Not outcome-oriented; difficult to   | e/u           | e/u         | Coordination efforts and the sub-regional or regional         | Regional   |
| quantify.  |               | ,           | level, like pooled contracts for human services.              | ni noitenibrooD  |
| ,  |               |             |   | Service Provision  |
| Not outcome-oriented; difficult to   | e/u           | e/u         | Description of City support (including funding) for           | Service Provision to   |
| quantify.  | _             |             | human service provision to immigrant and refugee              | bne tasigimml  |
|  |               |             | communities on the Eastside, aimed at improving the           | Refugee  |
|  |               |             | accessibility and relevancy of the services provided.         | Communities  |

**Exhibit 2: Recommended Implementation Actions** 

| Implementation Action  | Status   | Short-<br>term<br>2012-13 | Medium-<br>term<br>2014-16 | Long-<br>term<br>2017-21 | Source                       | Indicator   |
|--|----------|---------------------------|----------------------------|--------------------------|------------------------------|---|
|  | Co       | nserve                    |                            | · · · · · ·              |                              | , · · · · · · · · · · · · · · · · · · ·           |
| Complete citywide Watershed Management Plan  | Underway | Х                         |                            |                          | NE-66,<br>UT-New<br>1        | Stream Health                                     |
| Identify and prioritize stream and habitat projects that protect habitat value and improve the environment   | Underway | x                         |                            |                          | NE-68                        | Stream Health                                     |
| Complete regional stormwater facility plans for the Southeast Redmond and 76 <sup>th</sup> St. basins  | Underway | Х                         |                            |                          |                              | Stream Health                                     |
| Complete an initial report and geographic inventory on the City's green infrastructure assets  | New!     |                           | Х                          |                          | LU-17.2                      | Stream Health                                     |
| Consider changes to regulations in order to incentivize developments incorporating renewable energy  | New!     |                           | х                          | х                        | UT-New<br>14                 | Environmentally<br>Sensitive Urban<br>Development |
| Develop a Climate Action Plan that includes greenhouse gas emission reduction targets for the City   | New!     | Х                         | X                          |                          | FW-7.5,<br>FW-32,<br>NE-113a | -   |
| Develop an energy conservation awareness program   | New!     |                           | х                          | Х                        | UT-New<br>21                 |   |
| Address energy supply and demand as part of the development review process as a way of promoting an affordable, reliable, secure, and less carbon-intensive energy supply. | New!     | х                         |                            |                          | UT-New<br>12, UT-<br>New 17  |   |
| Develop street standards that incorporate natural systems into the design of the streetscape.  | New!     | х                         | X                          |                          | UT-44                        | Stream Health                                     |

| Implementation Action   | Status   | Short-<br>term<br>2012-13 | Medium-<br>term<br>2014-16 | Long-<br>term<br>2017-21 | Source                            | Indicator                  |
|---|----------|---------------------------|----------------------------|--------------------------|-----------------------------------|----------------------------|
| Consider using the STAR Community Index as a tool for planning and performance  | New!     | Х                         | x                          |                          | NE-8a                             |                            |
| management related to sustainability.   |          |                           |                            |                          |                                   |                            |
| To prepare for potential emergencies, work with state and county agencies to coordinate a Debris Management Plan so that materials can be recycled and disposed of properly           | New!     | х                         |                            |                          | UT-New<br>11                      |                            |
|   | Cho      | aracter                   |                            |                          |                                   | · # 1                      |
| Update all functional plans to include components identified in the Capital Facilities Element.   | Underway | х                         | X                          | х                        | CF-2                              |                            |
| Review and rewrite the Design Standards portion of the Redmond Zoning Code  |          |                           | Х                          |                          | CC-18                             |                            |
| Consider changes to development regulations or use of other strategies in order to encourage restoration and maintenance of historic properties.                                      | New!     | х                         | x                          |                          | CC-40                             |                            |
| Consider qualifying the City to act as a Certified Local Government to increase opportunities for historic preservation grant funding.  | New!     | Х                         | X                          |                          | CC-48.5                           |                            |
| Annex City parks in unincorporated King County, or execute an agreement with the County that allows the City to issue permits for City park development in unincorporated King County | New!     | x                         | х                          | x                        | PR-73                             | Access to Parks and Trails |
| Review and consider updates to the City's parking regulations, including minimums and maximums, fee-in-lieu, car sharing, and bicycle sharing.  | New!     |                           |                            |                          | Code<br>Rewrite<br>Parking<br>Lot |                            |

| Implementation Action  | Status | Short-<br>term<br>2012-13 | Medium-<br>term<br>2014-16 | Long-<br>term<br>2017-21 | Source                                   | Indicator                                |
|--|--------|---------------------------|----------------------------|--------------------------|--|--|
| Review and consider code changes related to how building height is measured. Consider using average existing grade for single-family   | New!   |                           |                            |                          | Code<br>Rewrite<br>Parking               |  |
| development.  Consider changes to Redmond's tree protection ordinance as it relates to cottonwood, alder, and other trees perceived to have lower value.   | New!   |                           |                            |                          | Lot<br>Code<br>Rewrite<br>Parking<br>Lot |  |
| Consider changes to how sound is measured in the Redmond codes.  | New!   |                           |                            |                          | Code<br>Rewrite<br>Parking<br>Lot        |  |
| Consider merging the Bear Creek Design District and Gateway Design Districts into other existing zones or land-use categories to streamline the zoning code.   | New!   |                           |                            |                          | Code<br>Rewrite<br>Parking<br>Lot        |  |
| Review code language for the R-1 zone to ensure that it does not refer to eliminating the zone.  | New!   |                           |                            |                          | Code<br>Rewrite<br>Parking<br>Lot        |  |
| Carlotte Commence  |        | Choices                   |                            | ,                        |  | · · · · · · · · · · · · · · · · · · ·    |
| Adopt an initial Strategic Housing Plan to identify specific implementation strategies that address the City's housing needs, goals, and policies, especially as they regard vulnerable populations. | New!   | Х                         | X :                        |                          | HO-7.5                                   | Housing Choice; Housing<br>Affordability |
| Develop a program to help inform builders and employers about housing incentives   |        | Х                         | х                          |                          | HO-43                                    | Housing Choice; Housing<br>Affordability |

| Implementation Action  | Status  | Short-<br>term<br>2012-13 | Medium-<br>term<br>2014-16 | Long-<br>term<br>2017-21 | Source                            | Indicator   |
|--|---|---------------------------|----------------------------|--------------------------|-----------------------------------|---|
| Create a program to promote voluntary developer compliance with affordable housing goals   | Action to be reevaluated after all neighborhood plans are updated |                           | Х                          |                          | HO-32                             | Housing Choice; Housing<br>Affordability                            |
| Consider updates to City code and other regulations to create additional incentives for affordable housing.  | New!  | Х                         | х                          |                          | HO-41-<br>42                      | Housing Affordability   |
| Identify surplus land appropriate for housing  |   |                           | X                          |                          | но-50                             | Land Capacity vs. Growth Planning Targets                           |
| Conduct a comprehensive evaluation every five years that measures the effectiveness of City housing policies and regulations in meeting the housing needs of persons who live and work in Redmond. |   | x                         |                            | X                        | HO-7                              | Housing Choice; Housing<br>Affordability                            |
| Evaluate the extent to which the multi-family housing stock is being converted to short-term (<30 days) housing.   | New!  | х                         |                            |                          | HO-17,<br>HO-20                   | Housing Choice; Housing<br>Affordability                            |
| Evaluate the City's updated Neighborhood<br>Commercial policies and regulations on a<br>biennial basis and as guided by policy and City<br>Council.  | New!  | x                         | Х                          | х                        | LU-39.5                           | Access to Convenience<br>Goods and Services;<br>Licensed Businesses |
| Consider additional use flexibility in the Redmond Zoning Code by more broadly applying performance zoning techniques.   | New!  |                           |                            |                          | Code<br>Rewrite<br>Parking<br>Lot | Access to Convenience<br>Goods and Services                         |
|  | Cen   | ters .                    |                            |                          |                                   |   |
| Develop plans for light rail station areas, focusing on funded portions of the light rail line   | Underway  | X                         | х                          | х                        | UC-12                             | Centers Investment  |

| Implementation Action  | Status   | Short-<br>term<br>2012-13 | Medium-<br>term<br>2014-16 | Long-<br>term<br>2017-21 | Source                            | Indicator  |
|--|----------|---------------------------|----------------------------|--------------------------|-----------------------------------|--|
| Complete a communication and marketing strategy for attracting investment to Overlake  | Underway | х                         |                            |                          | UC-7                              | Proportion of Growth in<br>Centers; Centers<br>Employment  |
| Consider expanding the Overlake urban center to the west of SR-520   |          | х                         |                            |                          | LU-43                             | Proportion of Growth in<br>Centers; Centers<br>Employment  |
|  | Cor      | nmerce                    |                            |                          | *                                 |  |
| Implement elements of the Economic Development Strategic Plan Action Plan  |          | X                         | X                          | x                        | EV-17                             | Population and Employment; Share of Regional Employment; Licensed Businesses; Income and Poverty |
| Update development regulations to allow agricultural related facilities such as small winery operations in low-density zones   |          |                           | Х                          |                          | CC-4,<br>LU-61                    | Licensed Businesses  |
| Prepare information on public sector financing for area businesses   |          | ;                         | х                          |                          | EV-18                             | Population and Employment; Share of Regional Employment; Licensed Businesses; Income and Poverty |
| Review and consider code changes related to requirements for off-street site improvements, including consideration of neighborhood-wide or citywide approaches to improvements such as utility undergrounding. | New!     |                           |                            |                          | Code<br>Rewrite<br>Parking<br>Lot |  |
| Incorporate public review of the design manuals that will accompany the new Redmond Zoning Code.   | New!     |                           |                            |                          | Code<br>Rewrite<br>Parking<br>Lot |  |

| Implementation Action                          | Status                                  | Short-<br>term | Medium-<br>term | Long-<br>term | Source  | Indicator |
|--|---|----------------|-----------------|---------------|---------|-----------|
|  |   | 2012-13        | 2014-16         | 2017-21       |         |           |
|  |   |                |                 |               | Code    |           |
| Consider consolidating residential density     | New!                                    |                |                 |               | Rewrite |           |
| bonus provisions in the Redmond Zoning Code.   | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                |                 |               | Parking |           |
|  |   |                | -               |               | Lot     |           |
|  |   | ulture         |                 |               |         |           |
| Develop a community garden web page with       |   |                |                 |               |         |           |
| instructions on how residents can start and    |   |                |                 |               |         |           |
| manage a community garden (this would          | New!                                    | Х              |                 | }             | PR-23   |           |
| include recommendations for siting a garden    |   |                |                 |               |         | ·         |
| on private property                            |   |                |                 |               |         |           |
| Prioritize locations for community gardens     | New!                                    | X              |                 |               | PR-23   |           |
| within the park system                         |   | ^              |                 |               | 111-23  |           |
| Identify existing and potential community      |   |                |                 |               |         |           |
| gathering places and develop strategies for    |   | Х              | X               |               | CC-5-6  |           |
| enhancing their sense of "place"               |   | _              | =               |               |         |           |
|  | Con                                     | nections       | <u></u>         |               |         |           |
| Develop design standards for the Redmond       | New!                                    | X              |                 |               | DT-8    |           |
| Central Connector right-of-way                 |   | ^              |                 |               | D1-8    |           |
| Complete projects identified in the TMP Three- |   |                |                 |               |         |           |
| year Priority Action Plan (see Mobility Report |   | X              |                 |               | TMP     |           |
| Card for details)                              |   |                |                 |               |         |           |
| Develop a methodology to measure local and     | <del></del>                             |                | -               |               |         |           |
| regional transit service compared to           |   |                |                 |               |         |           |
| Redmond's access, circulation and mobility     |   |                |                 |               |         |           |
| needs, within Redmond, the Eastside and        | New!                                    |                |                 |               | TR-8-9  |           |
| region. The methodology will be                |   |                |                 |               |         |           |
| understandable and actionable, and will help   |   |                |                 |               |         |           |
| identify strategies to meet these needs.       |   | _              | _               |               |         |           |

| Implementation Action   | Status             | Short-<br>term<br>2012-13 | Medium-<br>term<br>2014-16 | Long-<br>term<br>2017-21 | Source             | Indicator  |
|---|--------------------|---------------------------|----------------------------|--------------------------|--------------------|------------|
| Design superior pedestrian, bicycle, and transit connections between the Redmond Transit Center and the Downtown East Link Light Rail Station   | New!               |                           |                            | X                        | TR-10              |            |
| Other actions   | may result from th | e Transportat             | ion Master I               | Plan update              |                    |            |
|   | Con                | nmunity                   |                            |                          |                    |            |
| Prepare a demographics report in conjunction with major Comprehensive Plan updates in order to understand changes in the community as they relate to Comprehensive Plan implementation and updates. | Underway           | x                         |                            | x                        | PI-15              |            |
| Complete all annexations north of NE 124 <sup>th</sup> St. within the City's Potential Annexation Area  |                    |                           |                            | х                        | A-8                | Annexation |
| Complete all annexations south of NE 124th Street within the City's Potential Annexation Area   | Underway           | х                         | х                          |                          | A-12               | Annexation |
| Adopt and maintain a Capital Investment Strategic Plan. Update the plan every two years.  | New!               | х                         | х                          | х                        | CF-7               |            |
| Participate in countywide planning efforts to complete the Ten Year Plan to End Homelessness  |                    | х                         | Х                          | х                        | HS-3,<br>HO-22     |            |
| Review disaster preparedness plans and incorporate or strengthen the principles of prevention, coordination, and resiliency.  | New!               | х                         | Х                          |                          | NE-11a,<br>TR-37.5 |            |
| Incorporate consideration of physical health and well-being into the design process and operating procedures of public facilities and services.   | New!               | х                         | х                          |                          | LU-17.1            |            |

| Implementation Action   | Status | Short-<br>term<br>2012-13 | Medium-<br>term<br>2014-16 | Long-<br>term<br>2017-21 | Source                            | Indicator |
|---|--------|---------------------------|----------------------------|--------------------------|-----------------------------------|-----------|
| Consider changes to the 500-foot notice radius for Innovative Housing projects and potentially for all projects requiring notice. | New!   |                           |                            |                          | Code<br>Rewrite<br>Parking<br>Lot |           |

## **Implementation Actions Removed**

| Implementation Action   | Rationale                             |
|---|---------------------------------------|
| Conserve  |                                       |
| Develop and establish a shoreline implementation program  | Complete                              |
| Develop regional stormwater facility plans where feasible   | Complete: now a capital project       |
| Update stream and wetland maps to reflect the most current and most accurate available data   | Completed as data becomes available   |
| Develop regulations that allow modification of street design standards when development   | Replace with LID pilot project(s) – a |
| incorporates the benefits of natural stormwater detention systems   | capital project                       |
| Develop a strategy for maintaining Leary Way as a "green gateway"   | Complete                              |
| Evaluate City practices regarding the conservation of natural resources, and update as needed   | Not a discrete action: ongoing        |
| Establish a wetland mitigation banking program  | Complete: option is available         |
| Develop a strategy for converting appropriate City vehicles to alternative fuels  | Conversion is occurring               |
| Update TDR regulations, including removal of restriction on the percentage of development rights that can move to any one neighborhood                              | Complete                              |
| Review regulations and building codes and update as needed, promoting build green and low impact development  | Complete, though ongoing as well      |
| Evaluate the City's current outreach efforts with the community on environmental issues, and update as needed   | Not a discrete action: ongoing        |
| Develop a policy of City environmentally supportive practices   | Complete                              |
| Complete development of the implementation elements for the wellhead protection program   | Complete: all elements initiated      |
| Review City regulations related to gravel and mining operations to determine if updates are needed  | Complete (code rewrite)               |
| Periodically update all critical area maps to include, as feasible, the City's Potential Annexation Areas and to reflect more accurate data as it becomes available | Completed on an ongoing basis         |
| Develop a "green infrastructure" map for collecting and organizing data on Redmond's open spaces so   | Replaced with green infrastructure    |
| that the City can manage them, reviewing and updating management plans and policies as needed   | assets report and inventory           |
| Character   |                                       |
| Identify and build 10 new neighborhood pedestrian connections, developing sidewalks, trails and other pathways  | Complete: now a capital project       |
| As part of a comprehensive wayfinding program, identify non-road pedestrian routes, trail connections, and shoreline areas  | Complete                              |
| Set standards for Downtown streetscapes to promote aesthetic appeal and reinforce the identity of each district   | Complete                              |

| Implementation Action   | Rationale                                 |
|---|---|
| Periodically meet with school district officials to ensure that Redmond retains an environment conducive to exceptional K-12 education, as well as to identify barriers to, and opportunities for, enhancing K-12 education   | Not a discrete action: ongoing            |
| Based on community input gathered through the neighborhood planning process, implement new features in existing or new City parks for the purpose of community-building and enhancing park amenities  | Not a discrete action: ongoing            |
| Review and update development regulations related to community character as needed, including: 1) building and site design to promote safe environments and superior urban design, 2) landscape standards, 3) standards to encourage maintenance of the City's green character, and 4) sign code  | Complete except #3, which is kept on list |
| Review development regulations and design standards for Downtown Districts and update as necessary  | Complete                                  |
| Choices   |   |
| Develop a process to promote awareness of potential impacts among residents considering a home near manufacturing areas   | Complete                                  |
| Update zoning regulations (such as Residential, Neighborhood Commercial, Business Park, Overlake zones, and Manufacturing) as needed for consistency with Comprehensive Plan update, particularly the land use designation policies   | Complete                                  |
| Review and update regulations as needed to encourage redevelopment where suitable   | Complete                                  |
| Update other land use-related regulations as needed for consistency with the Comprehensive Plan updates   | Complete                                  |
| Update utility related regulations and codes as needed to be consistent with Comprehensive Plan updates   | Complete                                  |
| Consider updates to permitted use regulations to provide more flexibility for: 1) the location of human services, such as childcare and food banks, 2) needed facilities that serve the general public, 3) accessory support uses in office and commercial developments, and 4) complementary non-residential uses in residential zones | Complete                                  |
| Develop a program to encourage development of housing in the Downtown and Overlake Centers  | Complete                                  |
| <ul> <li>Update City code and other regulations to:</li> <li>Allow and encourage innovative and special needs housing through:</li> <li>An innovative housing ordinance</li> <li>Neighborhood plan updates</li> </ul>   | Complete                                  |

| Implementation Action   | Rationale  |
|---|--|
| <ul> <li>Incentives for construction of accessory dwelling units and other forms of innovative</li> </ul>   |  |
| housing   |  |
| <ul> <li>Create incentives for affordable housing, like:</li> </ul>   |  |
| <ul> <li>Transfer of development rights</li> </ul>  |  |
| Density bonuses and waivers   |  |
| Identify and provide incentives to retain locally-owned businesses  | Replace with action on Economic Development Strategic Plan         |
| Update the RCDG to allow consideration of four-story mixed-use residential villages   | Complete   |
| Update design regulations and special site standards as needed to be consistent with Comprehensive Plan policies. Emphasis areas include residential development, neighborhood commercial, compatibility of redevelopment with its surroundings, and updates as needed to maintain appropriate transitions between employment and lower intensity uses. | Complete   |
| Develop an HCT station in the vicinity of the SR 520/SR 202 interchange   | Alignment finalized; station plan not yet timely.                  |
| Finalize identification of preferred HCT station areas and corridors  | Complete   |
| Together with Sound Transit, identify the preferred East Link light rail alignment through Overlake and   | Alignment finalized; corridor                                      |
| Downtown; ensure that right-of-way is secured.  | preservation regulations adopted.                                  |
| Consider other items on the Housing Initiative list and take action to implement them   | Not a discrete action  |
| Periodically evaluate the effectiveness of the City's housing policies and regulations in meeting housing needs, and amend as needed  | Replace with comprehensive evaluation action                       |
| Centers   |  |
| Complete redevelopment of the Downtown Park and Ride site into a transit-oriented development in partnership with transit agencies  | Complete   |
| Create and implement a Downtown parking development and management program in partnership with the business community   | Complete   |
| Create an economic and marketing strategy for the Downtown  | Complete and continued with<br>Economic Development Strategic Plan |
| Review regulations and update as needed to reflect emphasis on development in centers   | Complete   |
| Move forward with components of the Overlake Initiative, including:   |  |
| <ul> <li>Resolving the "Center" status of Overlake</li> </ul>   | Complete and continued with  |
| Completing the Economic Neighborhood Initiative goals   | Economic Development Strategic Plan                                |
| <ul> <li>Developing and adopting an implementation strategy for the Overlake mixed use area</li> </ul>  |  |

| Implementation Action   | Rationale   |
|---|---|
| Updating the transportation vision and plan for the area  |   |
| Update the capital improvement strategy for the Downtown  | Complete  |
| Define specific goals and efforts for encouraging pedestrian activity and informal gathering places in the Downtown   | Complete  |
| Develop a "Great Street" handbook for Cleveland Street to create pedestrian-friendly main street feel   | Complete  |
| Commerce  |   |
| Update land-use regulations as needed to reflect changes in the nature and needs of the manufacturing sector  | Complete  |
| Partner with the Chamber of Commerce to develop a S.W.A.T. team to assist with business expansion, retention, and recruitment.  | Complete  |
| Found the Eastside Economic Development Committee   | Complete (Economic Development Alliance formed)                 |
| Meet with business and education community partners to identify barriers to, and opportunities for, expanding the provision of continuing and vocational education in Redmond, allowing residents to be exposed to a range of employment opportunities.           | Not a discrete action; ongoing.                                 |
| Develop and implement a strategy to locate additional institutions of higher education in Redmond   | Part of Economic Development<br>Strategic Plan                  |
| Identify and monitor future technological and economic trends so that the City can proactively accommodate new technologies for the benefit of Redmond citizens   | Not a discrete action; ongoing.                                 |
| Update regulations that guide decisions on proposed amendments to the Comprehensive Plan and Development Guide to reflect updated policies in the following elements: Land Use (LU-9, 24), Housing (HO-19, 35), Economic Vitality (EV-19), Participation (PI-16). | Complete  |
| Undertake a review of the RCDG to evaluate overall functionality, with the involvement of the business community and other resource people  | Complete  |
| Permit greater flexibility in bungalow use in Perrigo's Plat, and update design and streetscape standards for this area   | Complete  |
| Culture   |   |
| Identify opportunities for community gardens and gardening classes so as to retain and encourage knowledge of and interest in sustainable agriculture and horticulture  | Replaced with two specific actions addressing community gardens |
| Identify and complete four new enhancements to community gathering places   | Combined with community gathering places action                 |
| Create an interdepartmental public places workgroup to facilitate communication among City departments regarding creation and enhancement of community gathering places.  | Complete  |

| Implementation Action  | Rationale   |
|--|---|
| Establish a program to pursue private dedication of arts for public areas  | Complete  |
| Publicize the Historic Landmark Registry and nomination process  | Complete  |
| Publish photos and stories about Redmond's historic landmarks to the web   | Complete; now ongoing.                                      |
| Connections  |   |
| Design and construct a connection between Marymoor and Town Center for bicyclists and pedestrians  | Capital project   |
| Publish or make available a guide for developers identifying ways to make developments pedestrian, bicycle, and transit friendly   | Complete  |
| Develop a comprehensive wayfinding program for Downtown, including identifying gateways  | Complete  |
| Review site regulations regarding design features for pedestrian, bicycle, and transit friendliness, and update them as needed   | Complete  |
| Construct Bear Creek Parkway extension   | Complete  |
| Transform Redmond Way and Cleveland Street into two-way streets, incorporating streetscape improvements  | Capital project   |
| Enhance City entrances as part of the wayfinding effort  | Identification complete; enhancements completed as feasible |
| Adopt planned-based transportation concurrency regulations   | Complete  |
| Identify streets for which "Great Streets" treatment would be appropriate  | Complete  |
| <ul> <li>Regarding the BNSF railway ROW</li> <li>Develop a public involvement process for the ROW</li> <li>Develop use options for the ROW</li> <li>Decide on a use for the ROW</li> <li>Acquire the ROW within the City of Redmond</li> <li>Develop a specific plan and design standards to guide improvements within the ROW and for development on adjacent properties</li> </ul> | Replaced with updated Redmond<br>Central Connector action   |
| Monitor the construction and operation of transportation projects and programs. If necessary, identify additional revenue sources, including taxes, grants, and impact fees.   | Not a discrete action; ongoing.                             |
| Adopt the Transportation Master Plan, including modal plans  | Complete  |
| If necessary, update street standards beyond what was done by the TMP. As part of task, evaluate whether updates are needed to encourage active urban streets, particularly in the Downtown  | To be completed through TMP update                          |
| Community Community  |   |
| Publish maps of critical areas to the City's website   | Complete  |

| Implementation Action   | Rationale  |
|---|--|
| Develop and carry out a strategy for publishing additional Planning Commission documents to the web   | Complete   |
| Explore opportunities to create an interactive on-line forum for City and citizen communication   | Complete   |
| Refine the neighborhood planning process model  | Not a discrete action; ongoing.                        |
| Establish a procedure for periodic evaluation and refinement of public involvement methods  | Complete   |
| Establish an annual program providing opportunities for those throughout the City to learn about local government and community issues  | Complete   |
| Formalize a strategic neighborhoods team as a point of contact for neighborhood concerns and as a resource for reviewing neighborhood plans   | Complete   |
| Complete neighborhood plan updates every six years  | Not a discrete action; ongoing.                        |
| Monitor the federal budget process for decision points related to funding for human services for which executive responses may be appropriate   | Not a discrete action; ongoing.                        |
| Launch the Social Enterprise Project  | Complete   |
| Grow and replicate the Social Enterprise project  | N/A due to project changes                             |
| Implement Cultural Navigator Pilot Program; funds awarded to Chinese Information and Service<br>Center  | Complete   |
| Pursue annexation of Marymoor Park land (i.e., not operations)  | Combined with related annexation action                |
| Review current annexation incentives and update as necessary  | Not a discrete action; ongoing.                        |
| Develop or review pre-annexation zoning for the area north of NE 124 <sup>th</sup> St. and for other parts of the potential annexation area lacking it  | Not a discrete action; ongoing as needed.              |
| Review existing pre-annexation zoning for property on the northwest corner of NE 116 <sup>th</sup> St. and Avondale Rd.   | Prioritized as proposals arise                         |
| Prepare a new Financial Functional Plan in accordance with Comprehensive Plan guidelines  | Replaced with Capital Investment Strategic Plan action |
| Monitor the opportunity for city involvement in supporting wireless Internet access   | Not a discrete action; ongoing.                        |
| Review process for residential permits and change it as needed to minimize delay, maintain  |  |
| opportunities for public comment, maximize clarity and predictability, and promote flexibility in design standards and affordability  | Complete.  |
| Identify and maintain gateways and scenic viewpoints  | Complete.  |
| Consider updates to the RCDG concerning: 1) minimum open space requirements, 2) incentives for outdoor plazas and squares, 3) concessions as an accessory use to parks, and 4) development of non-motorized connections within the City | Complete.  |

| Implementation Action  | Rationale  |
|--|--|
| Promote neighborhood entries for Derby Days parade, with the City awarding a prize for best neighborhood entry   | Under consideration as part of the Centennial celebration. |
| Participate in the sub-regional planning process for developing recommendations to create and improve access to and efficiency of services for immigrant and refugee communities living on the Eastside. | Not a discrete action; ongoing.                            |
| Obtain an inventory of King County equestrian trails east of Redmond in order to maintain trail connections  | Complete.  |
| Work with King County to develop an equestrian district east of Redmond  | Relevant policy amended.                                   |
| Reach-out to and meet with neighboring cities to identify common intersections   | Not a discrete action; ongoing.                            |
| Develop an interlocal agreement with at least one city to consolidate at least one additional specific city service  | Complete.  |
| Publish a quarterly regional issues executive summary focusing on long-term strategic issues   | Complete.  |
| Identify needed road improvements in Redmond's potential annexation area   | Not a discrete action; ongoing.                            |